Department of Transportation



Fiscal Year 2008 Operating and Capital Budget Proposal November 17, 2006

The Vision for DelDOT

"Provide a safe, efficient and environmentally sensitive transportation network that offers a variety of convenient, cost effective mobility opportunities for the movement of people and goods."

Comprehensive Training and Recruitment for our most valuable resource – People

Maintain Excellent Bond Ratings

□ Improve and Expand services –

- Driver Licensing and Vehicle Registrations
- Management of Snow and Storm Events
- Timely and Effective Community Involvement Efforts
- Air Quality & Congestion Management through Transit Services

Fiscal Management

Bond Ratings

- Standard and Poor's AA+
- Moody's Aa3
- Intranet-based Capital Project Expenditure Reporting
 - Capital Checkbooks
- Financial Tracking
 - Enhanced Reconciliation Processes

Technology Enhancements

- Time & Labor Payroll System
- Intranet-based Financial Archive System (DOCSTAR)
- Credit Card Processing at DMV Locations
- Adopt-A-Bike Path on-line applications
- License Denial Program for Motor Carriers
- Accident Reporting Automation

Planning and Development

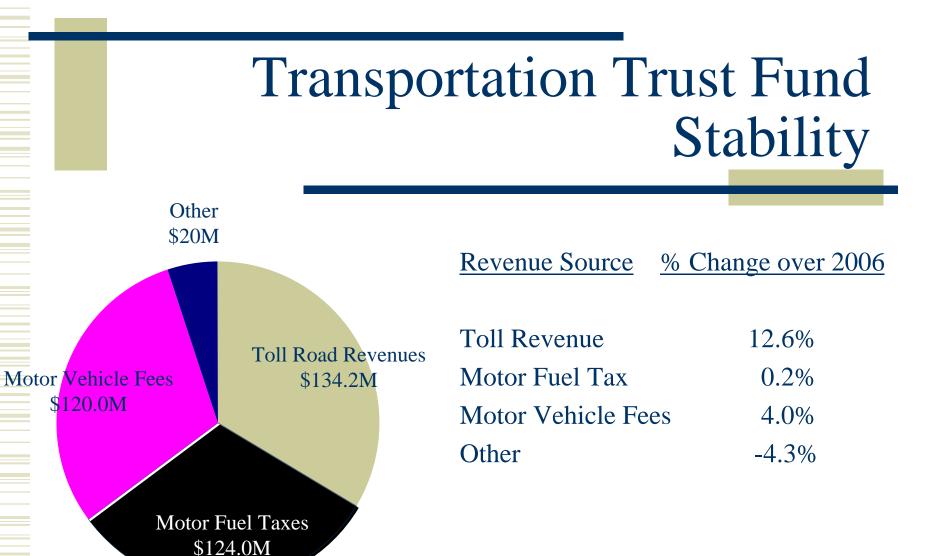
- Local Government partnerships for Land Use/Transportation
- Increased Developer contributions for roadway improvements
- Federal Air Quality Standards Compliance
- Coordination with Metropolitan Planning Organizations & Local Governments
- Corridor Capacity Preservation

Preserving and Protecting our Assets

- Employee Safety Training
- Resurfacing of over 200 lane miles
- Bridge management and inspection
- Pavement marking upgrades
- Storm sewer system inventory statewide
- Environmental preservation

Public Transportation

- Increased Ridership
 - 5.2% Fixed Route
 - 11.2% Paratransit
 - 16.2% Rail
- DARTcards and Paratransit ticket availability
 - Partnering with Employers
- Improved wheelchair restraint system
- Fixed Route bike rack systems installed
- Ozone Action Program



Projections from September 2006 DEFAC

Operating Efficiency Reviews

- Consultant Cost
- Energy Efficiencies
- Fleet Vehicle Inventory and Management
- EZ Pass Customer Service Center
- Paratransit Services
- Truck Weight Enforcement Program
- Overtime Cost

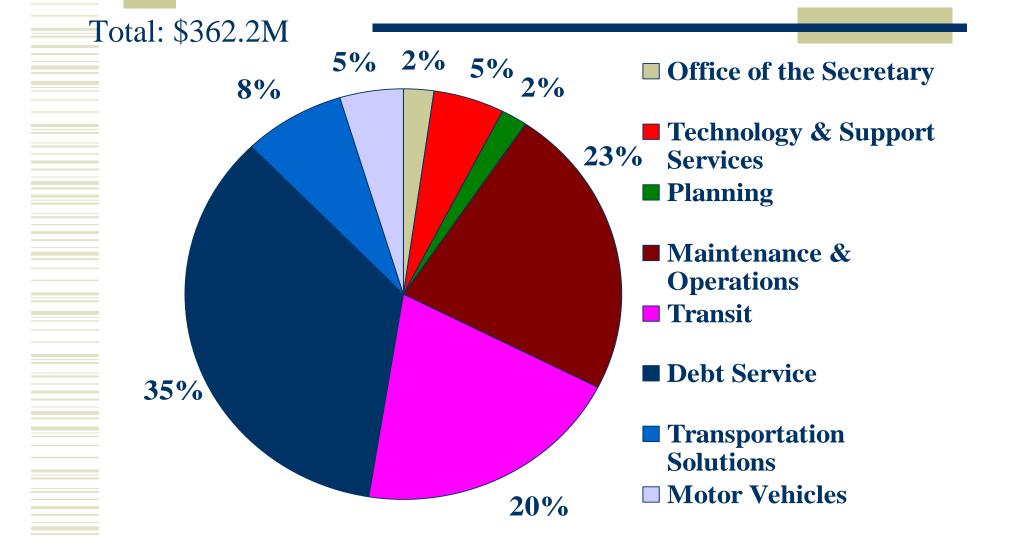
FY2008 Budget Request(\$000)

| Budget Unit | FY07 Base | FY08 Request | % Change |
|-------------------------------|-------------|--------------|----------|
| Office of the Secretary | \$7,715.4 | \$8,034.3 | 4% |
| Technology & Support Services | \$16,983.9 | \$19,175.6 | 13% |
| Planning | \$7,631.8 | \$7,184.7 | -1% |
| Maintenance & Operations | \$80,282.5 | \$82,895.3 | 3% |
| Transit | \$64,952.5 | \$72,624.5 | 12% |
| Debt Service | \$116,983.0 | \$127,756.0 | 9% |
| Transportation Solutions | \$27,734.5 | \$27,539.0 | -1% |
| Motor Vehicles | \$16,634.1 | \$17,034.1 | 2% |
| Total | \$338,917.7 | \$362,243.5 | 7% |

Budget Highlights

- Major "Door Opener" Items
 - Fuel Inflation \$2,800,000.0
 - Energy Inflation \$713,100.0
 - Union Contracts (M&O, DTC) \$537,000.0
 - Parts Inflation \$240,700.0
 - Human Resource Positions \$141,000.0
 - Road Material Inflation \$108,200.0

Uses of Operating Funds

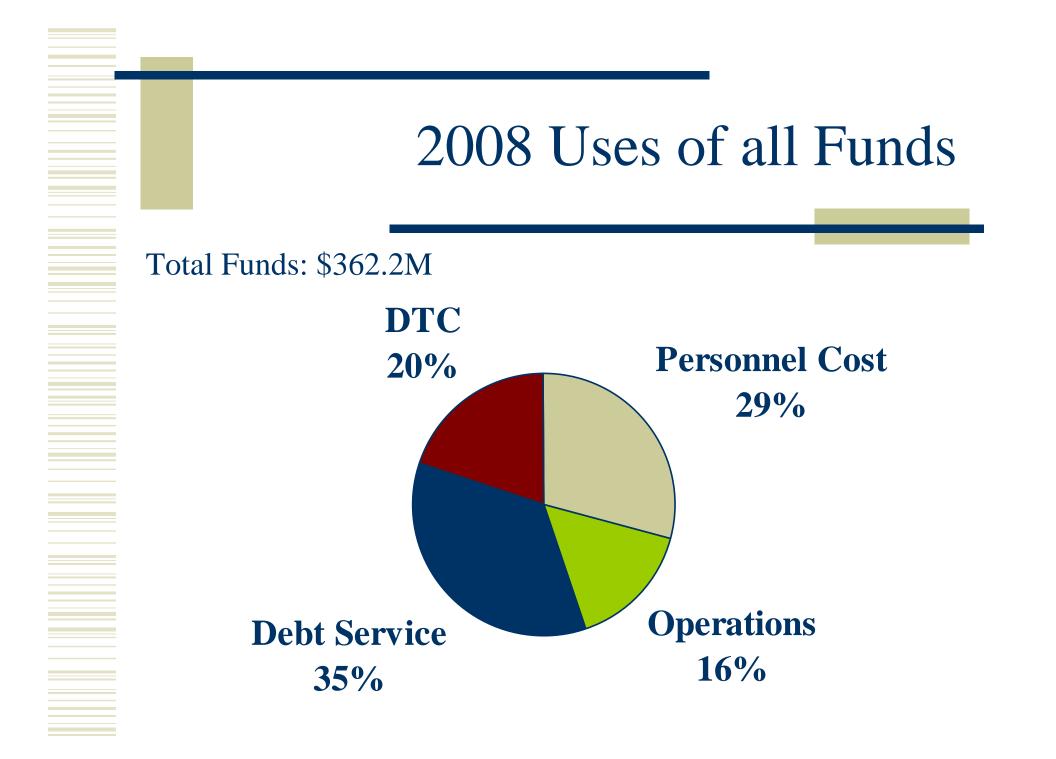


FY08 Budget in Review

Primary Expenditures (FY08 Request)

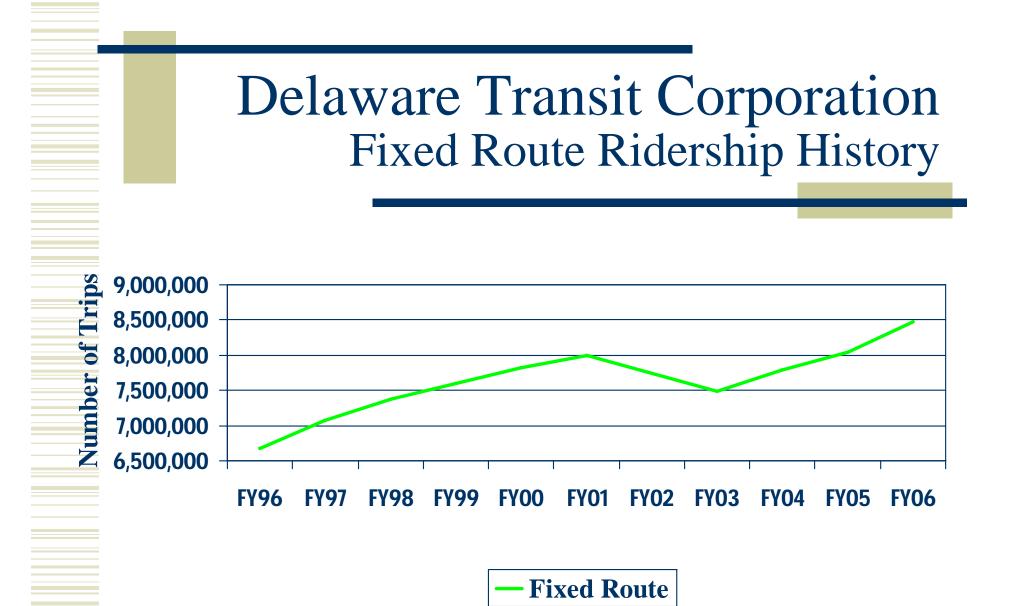
- Operating Cost
- Debt Service
 - Total:

\$234.5M <u>\$127.7M</u> \$362.2M

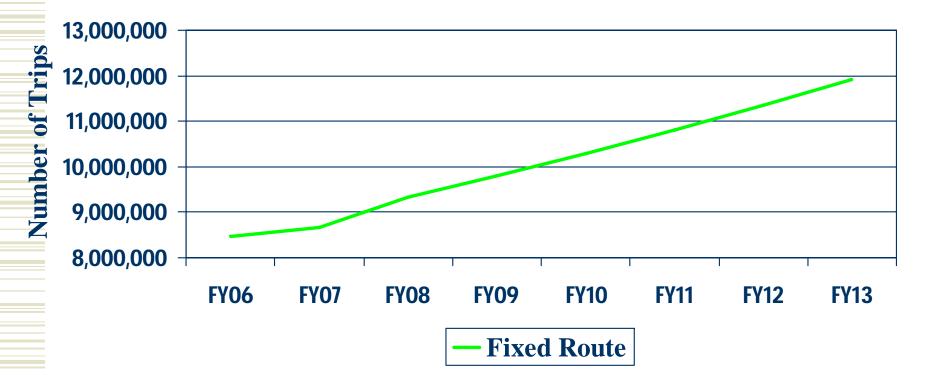


Transit Services

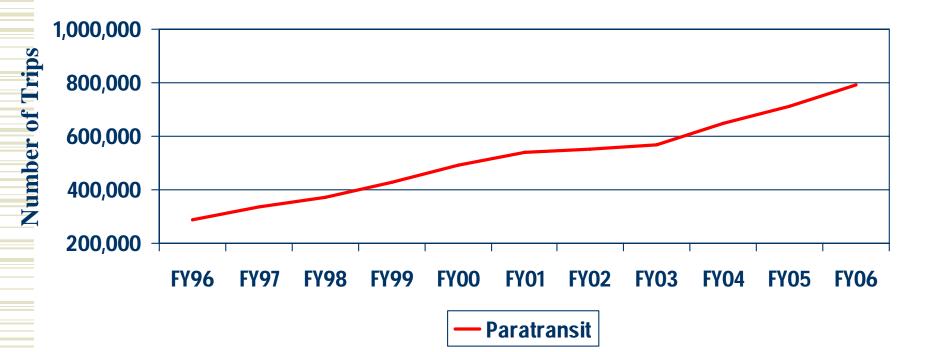
- Benefits
 - Air Quality
 - Congestion Mitigation
 - Multi-Modal Solutions
- Increasing Ridership (FY06)
 - Fixed Route 5.2%
 - Paratransit 11.2%
 - Rail 16.2%

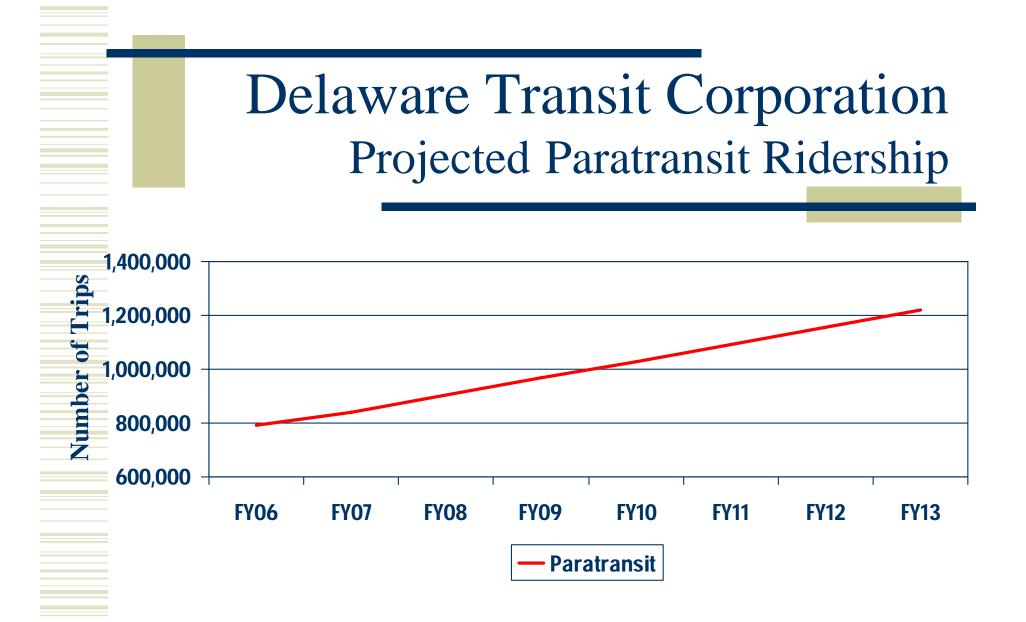


Delaware Transit Corporation Projected Fixed Route Ridership

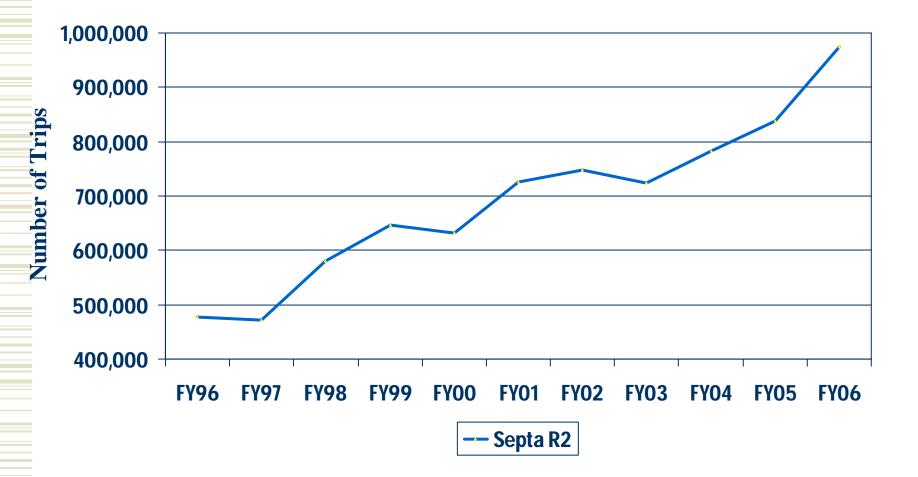


Delaware Transit Corporation Paratransit Ridership History

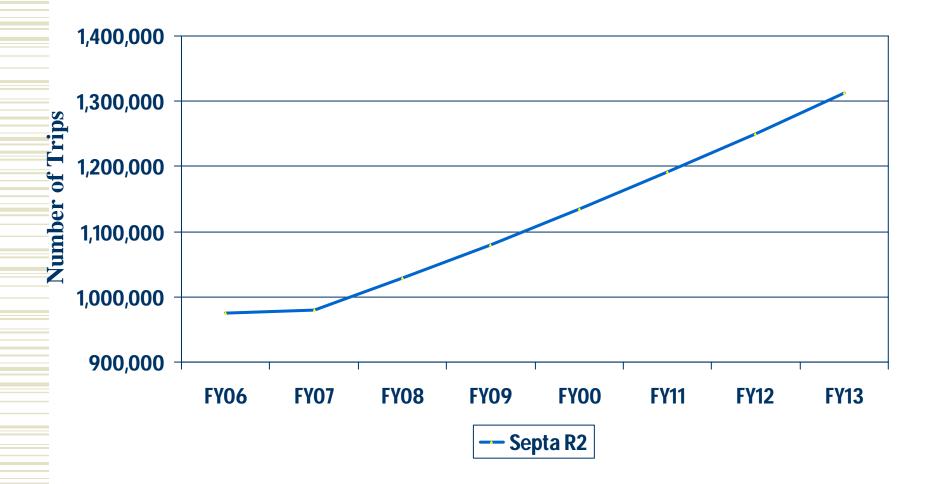




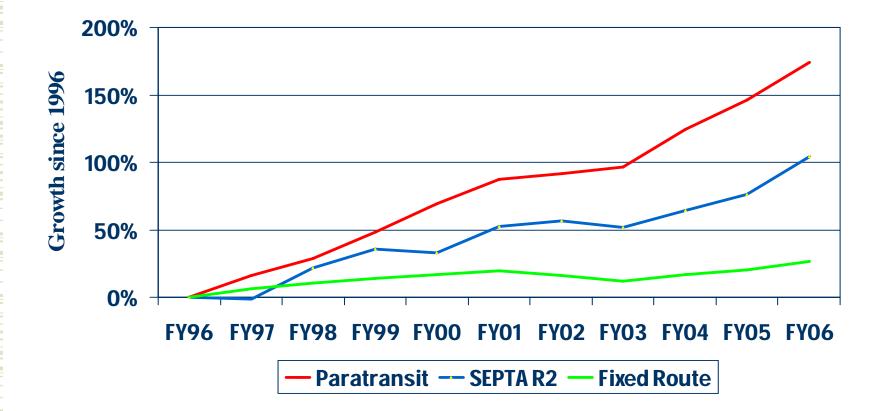
Delaware Transit Corporation Septa R2 Ridership History



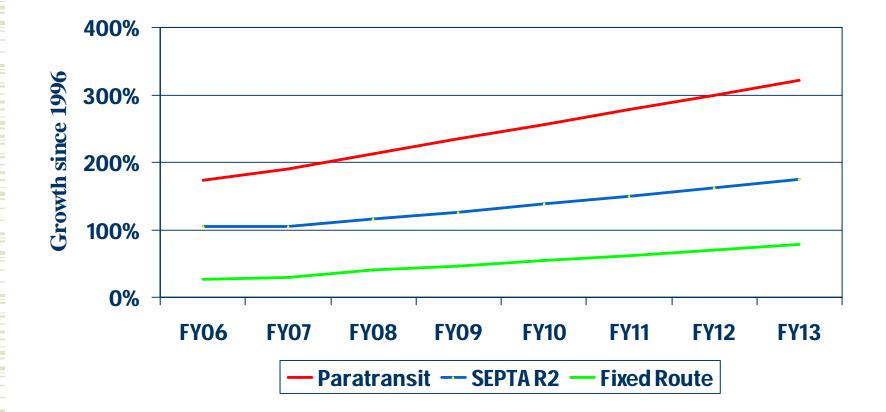
Delaware Transit Corporation Projected Septa R2 Ridership



Delaware Transit Corporation Growth in Ridership



Delaware Transit Corporation Projected Growth in Ridership



Pent Up Demands

Fixed Route Expansion

Paratransit Services

Bus Expansion Needs

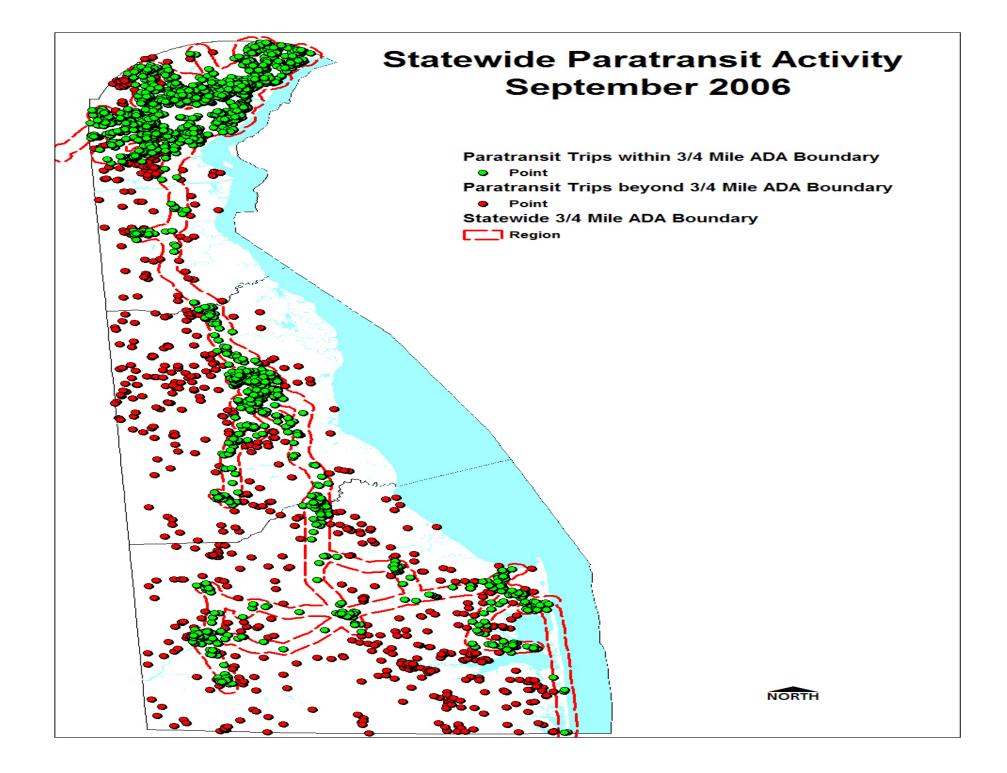
| Service | Proposed Bus Purchase | Serv Yr | Туре | Requested Funding Year | Route | Air Quality Credits via MPO Plans |
|-------------------------|-----------------------------|---------|--------|------------------------------|----------------------------|---|
| 141 Crosstown | 2 | 2013 | 40 OTR | 2012 | Fairfax to New Castle | yes |
| Smyrna/Cheswold/Dover | 4 | 2011 | 30' LF | 2010 | Smyna/Cheswold/Dover | yes |
| | | | | | | |
| Sussex County Expansion | 2 | 2010 | 30' LF | 2009 | Sussex Expansion Phase I | yes |
| 301 MIS | 3 | 2010 | 40' LF | 2009 | Midltwn/Newark via Glasgow | yes |
| 301 MIS | 1 | 2010 | 30' LF | 2009 | Route 55 | yes |
| Middletown Circulator | 3 | 2010 | 30' LF | 2009 | RT 304 | yes |
| Del City SR 72 | 3 | 2012 | 40' LF | 2011 | Del City SR 72 | yes |
| Sussex County Expansion | 2 | 2011 | 30' LF | 2010 | Sussex Expansion Phase II | yes |

Other Needs

| Sunday Service | 0 | 2015 | | 2014 | Statewide | |
|--------------------------------|----|------|--------|------|----------------------------------|-----|
| Intercounty Expansion | 3 | 2011 | OTR | 2012 | Route 301 | yes |
| Museum Trolley | 1 | | | | NCC Museums | |
| Baylor Correctional Facility | 1 | | | | TBD | |
| Intercty. Glasgow/Newark/Dover | 1 | 2013 | OTR | 2012 | 896/301 Corridor | yes |
| Crosstown Pike Creek | 2 | 2013 | 40' LF | 2012 | Connecting Pike Creek to New ark | yes |
| Year Rnd Reduced Resort | 0 | | | | Sussex Cty Rtes TBD | |
| GRAND TOTAL | 28 | - | - | - | | |

Further Study

| 301 MIS | 3 | 2012 | 30' LF | 2011 | Glasgow/Rt 72 Loop | yes |
|---------------------|---|------|--------|------|--------------------|-----|
| US 40 BRT/US 13 BRT | 5 | 2013 | 40' LF | 2012 | Bus Rapid Transit | yes |



Service Needs Increasing

- Anticipated Growth
 - Paratransit Ridership
 - FY04 648,000
 - FY05 712,000
 - FY06 792,000
 - FY07 840,643
 - FY08 903,686

Growth over Prior Year

14% 9.7% 11.2% 6.1% 7.5%

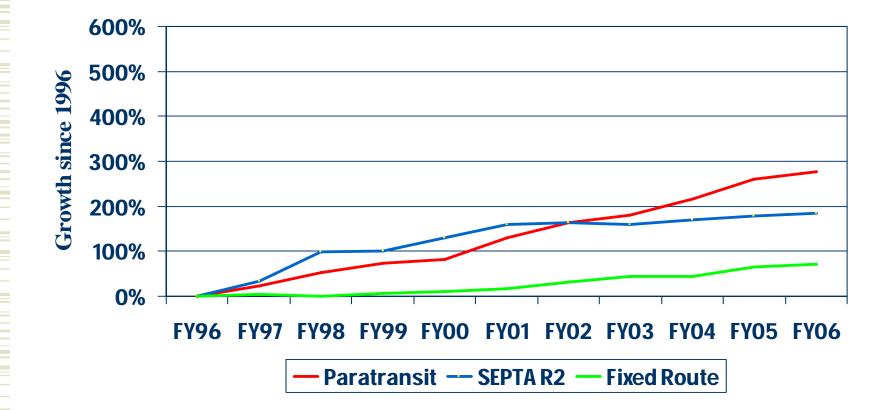
- Demand Response Service
 - FY07 28 new bus driver positions
 - FY08 Request 49 new bus driver positions

Delaware Transit Corporation Subsidy History

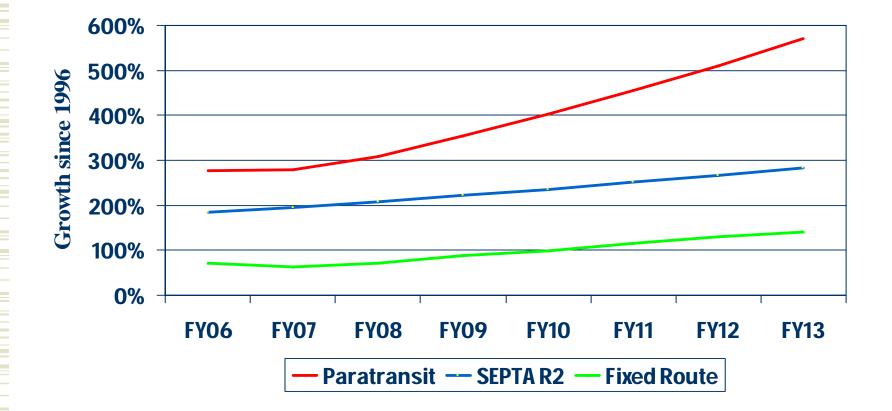
- Created in 1996 as an amalgamation of 4 separate transit agencies.
- FY 1996 subsidy \$23.8 million
- FY 2006 subsidy \$60.1 million
- FY 2007 subsidy \$64.9 million
- FY 2008 subsidy \$72.6 million

| | Operating | State | Farebox & | |
|--------|------------------|---------|----------------------|--|
| | Budget | Subsidy | Other Revenue | |
| FY2008 | \$88.5 | \$72.6 | \$15.8 | |

Delaware Transit Corporation Operating Expense Growth



Delaware Transit Corporation Projected Operating Expense Growth



Summary

- Accomplishments
 - Fiscal Management
 - Technology
 - Planning
 - Preservation
- Assets
 - DelDOT Employees

Summary cont.

- Customers
 - More Transit Services
 - Capital Projects
 - Safety
 - Congestion
 - Capacity
- Revenues